CJCSI 3010.02B

"Joint Operations Concepts Development Process"

CAPT Lisa Franchetti
Dep Div Chief
JS / J7, JETCD

CJCSI 3010.02B

- **Published CJCSI 3010.02B, Joint Operations Concepts Development Process (JOpsC-DP), 27 Jan 06**
- **Currently provides guidance for joint concept development and synchronizes the efforts of the joint concept community in the DOD capabilities-based approach to transformation**
  - **Objective and purpose**
  - **Development and approval process**
  - **Writing requirements and timeline**
  - **Joint Concept Steering Group**
  - **Role and types of Joint Experimentation**
  - **Roles and responsibilities**
  - **Definitions**

2007 – A Busy and Changing Year

• Joint Strategic Planning System – CJCS and SecDef approved system designed to streamline processes and documentation across DOD. Instituted one annual data call to Services and Combatant Commands to collect and analyze risk, needs, and health of the military. JOpsC-DP played part in the first data call (new concepts and JE needs)

•Guidance for the Development of the Force (GDF) and Guidance for Employment of the (GEF) – In concert with the JSPS, the SecDef approved the development of the Global Development and Employment of the Force strategy documents. The GDF has a direct relationship with the JOpsC family and Joint Capability Areas, as well as providing JE guidance.

•Joint Process Review Team – Launched their effort for conducting analysis on the 09/10 JE needs (WFC) collection in October

•Enterprise Process Guide – March – December development to provide the JE community a process guide for developing campaign plans and joint experimentation activities to support JE needs

•Joint Capability Areas Rebaseline effort – Part of the broader Institutional Reform in Government initiative, Senior Leaders collaborated to develop an approved common lexicon to functionally categorize military capabilities.

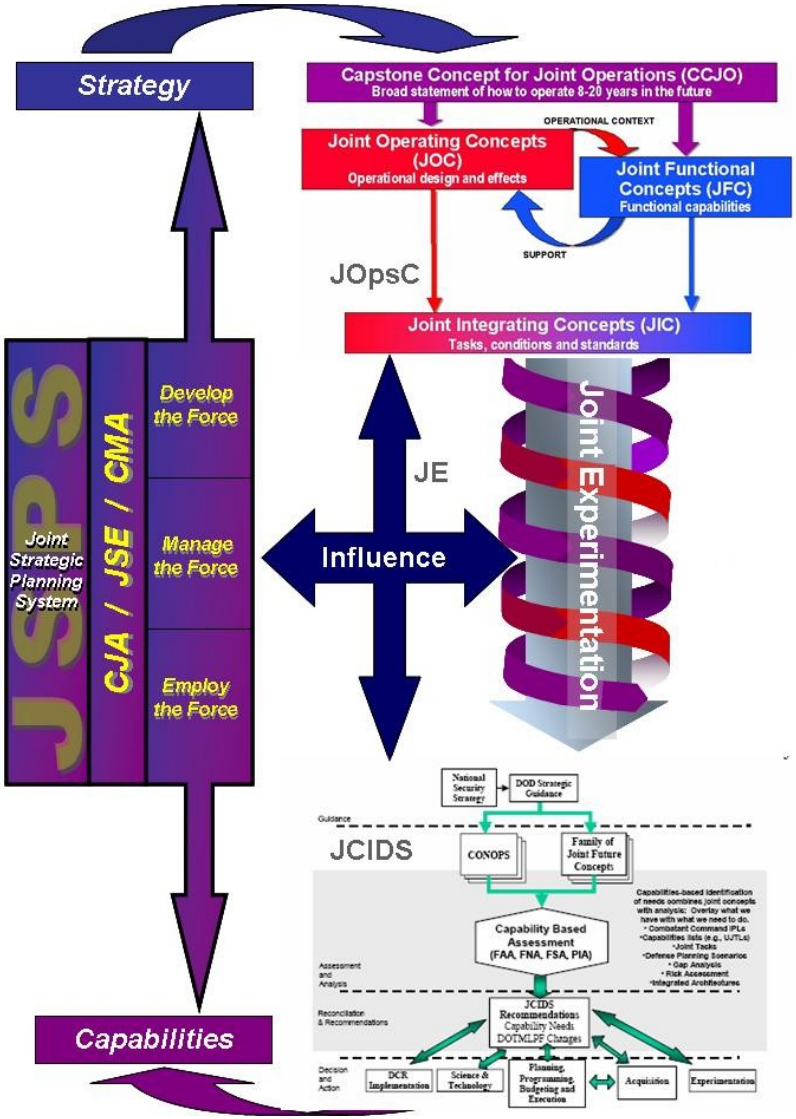
•The future of Joint Functional Concepts – In depth discussions throughout the year as to their usefulness. Additionally, FCBs are aligning to the Tier 1 JCAs, so the expectation is that if JFCs are revised or developed, it will be under their new FCB title.

• OSD (P) (OFT) was transformed into OSD (P) FTR. This office and OSD AT&L

CJCSI 3010 Way Ahead

- As briefed at the last JCSG, we intended to issue at 3010 amendment in 2007 to capture “fact of life” changes. Did not happen because of JS rules:
  - NMT 10% of document can be changed in an amendment
  - Changes in 2007 affected more than 10% of the document
- JS Information Management Division (IMD) approved development of a interim “Pocket Guide” to codify what has already been accepted by the community as well as fix the process for JSAP to support current JSAP guidance.
- New plan for 3010:
  - All JS directives are required to be reviewed annually
  - CJCSI 3010 will be reviewed/reworked starting this month
  - Revision will be staffed via JSAP once complete
  - Recommendations may be submitted to Kat Baldino for consideration during the writing process.

JOpsC-DP Pocket Guide



2 January 2008

Pocket Guide "Forward"

"This JOpsC Development Process Guide is to be used in conjunction with the Chairman of the Joint Chief of Staff Instruction (CJCSI) 3010.02B, Joint Operations Concepts Development Process (JOpsC-DP). Joint Staff/J-7 will conduct a revision of CJCSI 3010.02B in the first half of 2008…"

"…In the interim, we have developed this "pocket guide" to provide those process and staffing changes that have already been adopted by the community, but not codified in written form and align the Joint Staff Action Processing (JSAP) system with the JOpsC staffing process…"

"…Please use this as a vehicle to highlight the changes that have taken place in the past year, as well as foster discussion and recommendations for the formal revision of CJCSI 3010.02B. We hope you find this useful in you ongoing efforts to develop capabilities for the future joint warfighter."

MICHAEL E. ROUNDS,
Brigadier General, USA
Acting Director for Operational Plans and Joint Force Development
The Joint Staff

JOpsC-DP – Pocket Guide

- Describes the relationship of the Chairman's Joint Strategic Planning System (JSPS) to JOpsC and Joint Experimentation efforts. (p. 7)

- Codifies the Director of the Joint Staff (DJS) as the approval authority for directing new concept development based on Joint Concept Steering Group (JCSG) recommendations. (p. 11)

- Rewrites the process for staffing concept documents to be in accordance with CJCSI 5711.01B, "Policy on Action Processing". (pp 15-16)

    - Preliminary Coordination and Final Coordination are the accepted terms for staffing actions

    - All Critical comments, whether at Preliminary or Final level staffing, must be signed off by a General/Flag Officer (G/FO).

    - G/FO staffing is no longer mandatory as long as comments are adjudicated during Final Coordination

    - Comment Resolution Conferences will take place after Final Coordination if critical comments can not be adjudicated.

JOpsC-DP – Pocket Guide (cont'd)

- Introduces the Joint Concept Development and Experimentation (JCDE) Enterprise Process Guide and the JCDE Process Review Team as integral parts of Joint Experimentation activities. (p 26 & 28)

- States JCDE CPlan will be endorsed by the 2 Star Executive Council prior to CDR, USJFCOM approval and signature. (p 27)

- Revises the Responsibilities to reflect changes listed above as well as adding OUSD(AT&L) and removing (OSD-OFT). (pp 31-40)

- Other minor administrative changes made to increase readability and coherence to the process.

- This document references the current CJCSI 3010.02B, primarily the appendices, for developing new concepts.

- Revised CJCSI 3010.02B will be revised and staffed to the community in the Spring of 2008.

CJCSI 3010.02C

- **Publish CJCSI 3010.02C, Joint Operations Concepts Development Process (JOpsC-DP), in 2008**

- **Provide guidance for joint concept development and joint experimentation communities and synchronize their efforts in transformation (items in purple represent area with expected major revision/additions)**
  - **Objective and purpose**
  - **Development and approval process**
  - **Writing requirements and timeline**
  - **JSAP requirements**
  - **Joint Concept Steering Group**
  - **Joint Experimentation and the Joint Process Review Team (JPRT)**
  - **Joint Strategic Planning System (JOpsC and JE data calls)**
  - **Templates for concept development**
  - **Templates for Joint Experimentation results and recommendations and other directed reports**
  - **Roles and responsibilities**
  - **Definitions**

Open Discussion/ Questions

JOpsC-DP – Staffing Guidance Update

*** All changes IAW CJCSI 5711.01B, pp 2-4 and JSI 5711.01B, encls C**

3010, Jan 2006	JOpsC DP PG / 3010 Revised 2008
AO Review	NA
Planner Review	Preliminary Coord to 06 Level
F/GO Review	Final Coord to 06 Level.

- Prelim and Final Coord are sent to 06 level JACOs for action
- All Concur or Concur with Comment responses can be approved and sent back at the Planner level to requestor
- All Critical Non- Concurs (CNCs), whether Preliminary or Final MUST be signed off by a G/FO with knowledge of the subject matter.
- All Critical Non-concurs will attempt to be adjudicated verbally or via electronic mail.
- If at the Final Coord, critical non-concurs can not be resolved, a formal G/FO Critical Comment Review Conference must take place for formal adjudication. If still no resolution; Action will be forwarded to next level of authority (DJS, JCS, VCJCS, CJCS) to and adjudicate issues.

Always attempt to adjudicate issues at the lowest possible level. Remember, any CNC must be signed off by a G/FO. Use the question, "Is it something my G/FO would fall on their sword for in front of their superiors?"

CJCSI 3010.02C

- **Discussion Items**

- **Non-JOpsC concepts (is there a place for “Operational Concepts” in 3010?)**
- **JIC Archiving…Rules of engagement…are we overdue for some JICs?**
- **Revision cycle for JOpsC?**
- **Joint Functional Concepts – if not these then what?**
- **How can we best integrate the experimentation community with the concept writing teams during development?**
- **How do we integrate JOpsC into annual capability gaps assessment (CGA) process? (J8 process)**